Any worthwhile pastoral initiative must have a solid theological foundation and this is true for the process of parish clustering. It will be considered here under five headings: an appropriate image of God; an ecclesiology of communion; an inclusive theology of the priesthood; a spirituality of collaboration; a renewed vision of parish.

IMAGES OF GOD
Most people of an older generation were formed on an image of God that suggested a remote monarch who was omniscient and omnipotent, who presided in judgement over the affairs of the world and its people. It somehow conveyed the idea that God was dispassionate, totally rational and uncontaminated by the emotion that seemed to mar human interactions. Recent decades have seen a much more biblical approach to imaging God and this has led to a greater appreciation of the Triune God. Leonardo Boff remarked once that ‘[S]tickling only with faith in one sole God, without thinking of the Blessed Trinity as the union of Father, Son and Holy Spirit, is dangerous for society, for political life and for the Church ... It can lead to totalitarianism, authoritarianism, paternalism and machismo’. This evaluation has been sadly borne out by some researchers who have noticed among those guilty of sexual abuse that they have been conditioned by images of God that were authoritarian and domineering. It is a salutary reminder that our images of God do influence our ways of relating and interacting with others. It is particularly significant in the context of a call


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to work more collaboratively with other individuals and groups in clustering arrangements.

Inevitably any language about God is inadequate and analogical. However, the New Testament gives us the least inadequate language to describe God when it says: God is love. Love is a dynamic between persons in a relationship. It suggests mutuality, reciprocity, vulnerability, goodness, truth and integrity. The Christian doctrine of the Trinity is an attempt to capture something of these characteristics as they pertain to God. The doctrine of the Trinity is a systematic and intellectual attempt to give a coherent statement of how God is best understood in the light of the human experience of God's interaction with the world and its people. Above all else, it is a working out of how God has related to the world in the person of Jesus of Nazareth. God's Word among us. Reflection on the life, death and resurrection of Jesus leads one to see that he is the Son of the Father, that he embodies in his works and words the compassion of God for humankind and that his mission is kept alive and active through the power of the Holy Spirit. There is, then, a dynamism of love at the heart of the ministry of Jesus: he reveals the extent of the Divine love, that is prepared to empty itself in compassion for humankind, willing to embrace even death in the desire to manifest that love as concretely as possible. This divine love is revealed in the full integrity of a human life, without any trappings of what might pass as a show of divine power. Rather, the divine love is given a fully human expression and in turn shows what the human person is capable of when fully responsive to God's initiative. The Spirit that animated Jesus in his life is then given to his disciples after his resurrection so that the divine love can continue to be experienced and expressed by them until his return in glory.

In recent decades this image of the Triune God has been popularised by the use of the Rublev icon of hospitality. It depicts three angels seated around a table, with an open space facing the viewer. Their pose suggests equality, gentleness, joy and hospitality towards those who may eventually occupy that open space before them. It is as if they are sharing a banquet around the table and are awaiting more guests to join them. One could imagine the Son being sent out with the invitation to come to the banquet. Such a thought is suggested by the meals which Jesus so regularly shared or spoke about in his ministry, an image of the Messianic times already familiar to the Jewish people. He communicates something of the reality of what this banquet is like in his public life and when he returns to his place in glory, this invitation is kept alive by the action of the Spirit. However, the banquet will only be complete when the persons of the Trinity are joined by the whole human family, whose presence they so obviously desire. Such an image of God is true to the Bible and at the same time consistent with the great Christian doctrine about God. It is, even in this pictorial representation, so much richer and inviting than those familiar images of God as a lonely old man seated on a cloud above the world, with the finger of one hand raised in adoration and the tablets of stone inscribed with the commandments in the other hand. The image of the Triune God acts as a model for all those involved in ministry. It is particularly apt for those being called to work in greater collaboration with other ministers and other communities. It is a reminder of the life of communion to which all are called, manifesting in the process the very communion of life that is at the heart of the Trinity. It challenges all systems of dominance, individualism and isolationism. So, if the older image of God was reflected in the rather monarchical approach to Church structures, a consideration of the Trinity demands a much more relational and participative approach to ministry and governance. The Church, even in its most local manifestation, is called to mirror the life and love of the Triune God. The rich relational dynamics demanded by parish clustering is well placed to effect this witness.

AN ECCLESIOLOGY OF COMMUNION
Just as the image of God has been revised in recent decades, so too has the image of the Church. Since Vatican II the Church is presented more as a communion of communities than as a universal, monolithic, static institution. It is the outcome of the activity of the Triune God: the creation of the Father, the embodiment of the Son's own mission, animated and empowered by the life-giving Spirit. The images used to describe the inner life of the Church also reinforce this understanding. They are taken from the life of the shepherd or the cultivation of the land, from the art of building or family life and marriage, suggesting growth, development, imagination, creativity and a network of close interpersonal relationships. Vatican II, then, speaks of a communion of life which is grounded in the heart of the Trinity and which finds genuine expression in the concrete life of the Christian community. The Church is to be the sign and instrument through which the Spirit effects the union of all people with God and of all people with one another.

This communion of life at the heart of the Church is experienced in very concrete ways at the most local level. Whenever a community assembles to celebrate the Eucharist it is already sharing in the Banquet of Life prepared by the Triune God. It is an

2. Lumen gentium, 6.
assembly of people who are continually striving to grow in communion of life among themselves, through their common worship and their efforts to support and encourage one another in various social and material ways beyond the Eucharistic gathering. Not only is there a communion of life expressed by those present at the celebration, but the gathered community is reminded of the fact that they are also in communion with all those other communities that comprise their diocese under the leadership of the bishop and even beyond this to include all those communities who are united under the leadership of the Pope. The ordained ministry in the Church is a visible agent of ecclesial communion, ensuring that each local celebration of the Eucharist is a bonding of those present with one another under the presidency of their presbyter who is in communion with his bishop, who in turn guarantees unity with the Pope and the other members of the episcopal college, in other words with the universal Church. This is a sacramental foundation for collaborative relationships in the Church.

The very nature of the Church then demands that people work collaboratively, in a genuine spirit of partnership that reflects the dynamic of love and mutuality that characterises the Triune God. No minister can serve his or her community as if he or she were an isolated individual. The minister, lay or ordained, is always in relationship with others. This is as true for the Pope as it is for the pastoral assistant in the most remote parish. In fact, when Vatican II spoke about the collegiality of bishops it was simply giving concrete expression to this ecclesiology of communion. The same quality of collegial relationships belongs to all who minister in the Church. Just as the bishops are called to cooperate with one another under the leadership of the Pope, so are the priests of a diocese called to cooperate with one another under the leadership of their bishop. Similarly, all those who serve in the ministry of the Church are called to work collegially with one another and under the guidance of their pastors. Again, this is played out in a very concrete way in a cluster of parishes. The collaborative nature of the ministry required by this arrangement means that priests and all who are engaged in ministry must work in greater collaboration with one another in their own communities and with all those who minister within the related communities.

An ecclesiology of communion can remain an abstraction unless it is practised at the most local level of ecclesial life. It is not something that applies only to the ministry of the Church; it applies to communities as well. Each community is in relationship with all other Christian communities, in a sacramental way through the Eucharist, but this needs to be expressed in a very concrete way if the Eucharistic reality is to bear full fruit.

Communities are called to share their resources with one another, to support one another so that all are built up to be more credibly the sign and reality of Christ’s presence in the world. This is precisely what happens in a cluster situation.

This development then presents a graced opportunity for renewal in the Church in Ireland as the familiar ministerial profile undergoes remarkable change. There is now a real opportunity beginning to emerge for more of the faithful to assume a greater sense of responsibility for the life and well-being of the Christian community. There are sufficient numbers of well educated and dedicated people to exercise roles of pastoral care and leadership in local communities. Current socio-political realities, too, have created the expectation that people should have a greater say in the decision-making processes that affect their lives. An ecclesiology of communion is well suited to respond to this contemporary mind-set and it provides a very sound theological underpinning for the ministerial activity within clusters.

AN INCLUSIVE THEOLOGY OF THE PRIESTHOOD
If previous generations laboured with an image of God as one who was aloof and isolated, this was mirrored in the popular perception of the ordained priest. Vatican II helped to retrieve a richer understanding of the ordained ministry by situating it in relationship to the entire community of disciples and also by accenting the collegial nature of the diocesan priesthood. Brief reflections on each of these themes are in order as they bear on our discussion of clustering parishes.

A number of key decisions at the Council determined a new and richer approach to membership of the Church. First of all, baptism was presented as the foundational sacrament in the life of the Church. It brings one into communion with the Triune God; it brings one into relationship with the other members of the Church; it gives one a mission to be an ambassador of Christ to the world. This community of people who are called together by baptism are a priestly people. It is this priestly people who together offer the sacrifice of praise and thanksgiving to God by the witness and conduct of their lives and who bring this sacrificial offering to the altar to be offered in the Eucharistic celebration. This foundational liturgical principle was amplified in a second important decision in the area of ecclesiology, namely, to treat of the whole people of God before speaking of the hierarchical structure of the Church. In this perspective the ordained ministry in the Church is at the service of the entire community, ensuring that it is structured and equipped to fulfil its mission as the community of disciples, witnessing to and effecting the pres-
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ence of the risen Christ in the world. Therefore, any planning in the Church must focus on the needs of the community in the first instance, not on the needs of the ordained ministers. This should be a guiding principle for any decisions about the clustering of parishes, namely, how can each community be best enabled to be the priestly people of God? The Decree on the Ministry and Life of Priests, *Presbyterorum ordinis*, situates the ordained ministry in the context of the whole people of God, of all of whom are called to offer their lives in a sacrifice of praise to God. The ordained minister enables this offering to be made in the first instance, through the preaching of the Word. This dimension of the priestly service is given prominence, because it is foundational to the celebration of all the sacraments. It evokes and supports the faith of the Christian community so that it can more deliberately offer a worthy sacrifice to God. “Priests should carefully study liturgical knowledge and art, to the end that through their service of the liturgy the Christian communities entrusted to them may ever give more perfect praise to God, the Father, and Son, and Holy Spirit”. The focus is on enabling communities to grow in faith, to be more conscious of their vocation to know, love and serve God in their daily lives and especially in common worship, above all in the celebration of the Eucharist. The goal is to ensure that all God’s people are equipped to realise their true vocation and that each local community becomes a genuinely priestly community.

This Conciliar perspective, then, situates the ordained priest within the local community as a servant leader. He is no longer the isolated figure whose main function is the celebration of the Eucharist, in which others participate passively. Rather, he is now understood as the one who ensures that the gathered community is one that can fulfill its mission to the greatest possible extent both in the Eucharist and in the witness it offers to Christ in every circumstance of life, individual and corporate. It does not diminish the sacramental role of the ordained minister but connects his ministry more explicitly to the everyday lives of people. In the words of *Presbyterorum ordinis*, priests are to “discern with a sense of faith the manifold gifts, both exalted and ordinary, that the laity have, acknowledge them gladly and foster them with care... Furthermore, priests are set in the midst of the laity to lead them all to a loving unity.” In other words they are the leaders of the Christian community, facilitating its unity, which finds the high point of its expression in the Eucharistic gathering.


CLUSTERING PARISHES II

COLLEGIALITY

Another characteristic of the ordained ministry that is developed in the conciliar documents is the collegial nature of the ministry. This flows naturally from an ecclesiology of communion that underpins so much of the conciliar thinking. The communion of life at the heart of the Church is manifest in the Eucharistic celebration, as already outlined. In an explicit way this sacrament witnesses to the bonds of communion that exist among all the ministers of the Church, as well as among all the baptised. The Eucharistic prayers of the Roman Rite name this explicitly in the intercessions: “strengthen in faith and love your pilgrim Church on earth, your servant Pope N., our bishop N., and all the bishops, with the clergy and entire people your Son has gained for you.” The ordained ministry in the Church is a visible agent of communion, as was already highlighted. Collegiality was a notable feature of the early Church and it became so again in the ecclesiology of Vatican II. While it was expounded primarily in respect of the episcopate, it also has implications for the way in which all authority and leadership are exercised in the Church. It is a term, then, which can be applied analogously to the presbyterium and its bishop in a diocese. The very first document issued by the Second Vatican Council makes this quite clear. It states:

They should all be convinced that the Church is displayed with special clarity when the holy people of God, all of them, are actively and fully sharing in the same liturgical celebrations — especially when it is the same Eucharist — sharing one prayer at one altar, at which the bishop is presiding, surrounded by his presbyterate and his ministers.7

*Lumen gentium* also points in the same direction when it says that: “The individual bishops, however, are the visible principle and foundation of unity in their own particular churches, formed in the likeness of the universal Church; in and from these particular churches there exists the one and unique Catholic Church.” The implication is that the local Church is not a mere sub-division or branch of the universal Church but is that Church in its local man-

5. *Eucharistic Prayer III.*
6. Although the noun ‘collegiality’ is not used in the documents of Vatican II, episcopal governance is described as ‘collegial’ (fifteen times) and the hierarchy is described as a ‘collegium’ (thirty-seven times). See Michael Fishy in Richard McBrien, ed., *The Harpercollins Encyclopedia of Catholicism* (New York: HarperCollins, 1995) s.v. ‘collegiality’.
8. LG #23.
under the leadership of their bishops. Christus Dominus states, 'Moreover, all diocesan priests should be united among themselves and fired with enthusiasm for the spiritual welfare of the whole diocese.' So, whether one takes a purely theological starting point or a more practical approach to the ordained ministry, the conciliar teaching is very clear that it is a genuinely fraternal and collegial ministry. Yet, it is a teaching that has not been as fully received as one might have hoped, but its appropriation is crucial to the success of the clustering project. While the perspective of the magisterial documents is that of the diocese, most priests in their parishes think much more locally. The practice of fraternity and collegiality will begin in their immediate pastoral area or cluster. It is in this concrete situation that they will most easily and conveniently begin to cooperate with one another, sharing the burdens of the ministry with one another and assisting one another in very concrete ways.

Such a collegial spirit will mean that each priest will be open to offering the benefit of his own resources, personal and material, to neighbouring presbyters and their communities and he will be equally open to accepting what those other neighbouring communities have to offer him and the community(ies) where he ministers. It is within this theological framework, then, that the practical considerations that were discussed earlier can be properly anchored. Once again, parishes that are clustered require a collegial style of ministry from all those involved and the theological rationale for this has already been well developed in the Conciliar documents. Therefore the success of all clustering initiatives will be enormously dependent on an ecclesiology of communion and a collegial understanding of ministry.

A SPIRITUALITY OF COLLABORATION

The ecclesiology of communion guides the spirituality of all those who are engaged in the ministry of the Church, not just those in the ordained ministry. All ministers are called to act in a collaborative fashion because its very nature the Church is a community graced with a variety of complementary gifts so that it may grow in unity and charity (1 Cor 12). As Richard Gaillardetz comments on this Pauline theology of community, it 'is dynamic and organic. It conceives of Christian community as constituted by a shared life in Christ begun in baptism and nurtured in the Eucharist.' To be a member of the Church is to be part of an

12. Ibid.
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interdependent community of people, where the bonds are both spiritual and concrete. St. John speaks eloquently of how one’s love of God has to be expressed in the quality of interpersonal human relationships in the community. He says that there is little point in speaking of one’s love for God unless one is showing signs of that love in the way one relates to those with whom one lives and works (1 Jn 4:20-21). The New Testament is probably much more helpful in providing a spirituality for ministry than providing clear guidelines for its structuring. In this respect, too, it is more concerned with a spirituality for communal living and ministering than in providing a spirituality for the individual. Again, Gaillardetz remarks:

the Christian life is always conceived as a life of shared belonging and discipleship ... this shared belonging was articulated in a rich variety of metaphors each of which suggested a spiritually grounded solidarity among believers (e.g., ‘the body of Christ’, ‘a priestly people’, ‘a flock’, ‘a fraternity’) ... Where formal structures of ministry were considered at all, they were conceived relationally as a call to public service rather than as an opportunity for the discrete exercise of power. 15

It is quite clear, then, that in the New Testament the call to holiness is not a private affair but a call to be in relationship with God through a pattern of loving, respectful relationships with all those in the community. As the Christian community settled into the Mediterranean world in the early centuries of its existence, it had to develop and define its structures to carry out its mission. Gradually, because of various historical developments over several centuries the ordering of the community’s life accentuated the ranking of the various orders within the Church and the process devalued the foundational significance of baptism for the spiritual life of all its members. The result was that holiness, too, became graced according to the rank that one held in the hierarchy of order. It also became individualised or privatised, as if holiness were primarily or exclusively how one related to God.

Vatican II did much to restore something of the original perspective on holiness and spirituality. In Lumen gentium, Chapter 5, the council deals with the universal call to holiness and in Chapter 6 it deals with the religious life, suggesting a parallel with it how it earlier considered the whole People of God before its treatment of the hierarchy. We have to begin with the foundational call to discipleship before talking of any other specific vocations within the community. That first vocation is a call into fellowship with the community of the disciples of Jesus, where one is called and empowered to imitate his compassionate expression of divine love for all people, especially those in the greatest need. The second vocation to religious life is not one that implies or guarantees a greater holiness but rather invites those who accept it to witness in a particularly public way to the demands of their baptismal calling. Those who enter religious communities offer themselves not just to God but to the whole community as witnesses to the divine desire for all people to grow in the joy of fellowship with the Triune God and with one another. Similarly, the ordained ministry is not about a higher level of holiness, but is a service to the community, reminding it of Christ’s initiative towards it, ensuring that it hears God’s word addressed to it and that it is helped to respond to that word in the most comprehensive way possible. While the ordained priesthood is essential to the very being of the Church, ‘it aims at promoting the exercise of the common priesthood of the entire people of God’. 16 The differentiation of roles and ministries in the Church, then, is never about superiority or inferiority, it is always with a view to service. In the words of Pastores gregis: ‘Every sort of differentiation in and between the faithful based on the variety of their charisms, functions and ministries is ordered to the service of the other members of the People of God’. 17

A spirituality that is rooted in baptism is one that takes the centrality of kenoisis seriously, that is, realises that it is in self-surrender and self-giving that we really rise to new life with Christ. We recognise our own poverty and helplessness and grow in appreciation of the fact that all we have comes from God and not from our own resources. Not only do we depend on God, but we depend on other human persons, too, for all that enables us to flourish and reach our full potential and destiny. God’s gifts are at work in them not just for their personal wellbeing but for the benefit of others as well. This means that not only are we challenged to show great generosity in the service and love that we show for one another, we are equally challenged to be humbly receptive to what others can offer us in our poverty and weakness.

All of these considerations bear on the demands that the clustering of parishes will bring to individuals and communities. Unless, this kind of spirituality begins to percolate to all who are

15. Ibid., 32.


involved in the process no amount of new structures or arrangements will enable the full benefits of the opportunity to be experienced. A spirituality of collaboration is the only antidote to the inevitable temptations to competitiveness, careerism, distrust and jealousy that beset individuals and communities who try to work together. Priests who have traditionally tended to see their ministry in individualistic or personal terms are invited now to see what they can learn and receive from other members of the presbyterium and other ministers as well as what they can offer in return. All who are involved in the process of clustering are invited to relinquish some of the possessiveness or pride that they may have had in their own area or community and be willing to accept the gifts of their neighbours or to offer some of their own resources to enable a less richly endowed community to thrive and flourish. Pride can be taken in seeing that all those on whom we border are beginning to grow in stature as communities of the disciples of Jesus.

A RENEWED VISION OF PARISH
Parish identity and parish loyalty have become deeply rooted dimensions of Irish life, so much so that ‘parish’ is often used as a synonym for local community. It is interesting to note, however, that this very central expression of ecclesial life is one that has not been at all well researched by theologians or historians.

The word parish has its origins in a Greek word, paroikias, which had two different meanings in the early Church. It could mean those who lived close by one another, or it could mean those who were sojourners in an alien land, diaspora communities amidst pagan neighbours. It was only gradually, over centuries, that it came to mean a congregation led by a presbyter or a cluster of congregations led by an episkopos. In fact up to the 13th century parish and diocese were interchangeable terms. Even when dispersed these communities had a sense of connection with one another; they extended hospitality to visitors; sent messages and received news from one another with a sense of solidarity and responsibility towards each other. In this way they retained a sense of catholicity and communion among themselves.

During the medieval period, major churches in local areas or clusters were distinguished from lesser ones by being designated as baptismal churches, where records of sacramental activity were kept. The presbyter or priest in charge of the major church was the dean and the subordinate churches and their local communities made up the deanery. The deanery in reality was a cluster of parishes in a distinct region of the diocese headed by the dean who assisted the bishop in the administration of the congregation in the area. Other developments at a later stage of the Middle Ages led to a weakening of the sense of partnership among the neighbouring parishes, and this was compounded by priests adopting a sense of ownership with respect to their parishes. The factors that contributed to this development included the fact that proprietary churches became very common in Europe in the early Middle Ages where the landowner owned the church, the residence and all the church buildings and he appointed the priest to his duties on his territory. This in turn contributed to the presbyterium becoming more independent of the bishop and the benefice system developed whereby the priest earned his living from the services that he provided to the parish so that the parish was seen more in terms of providing a living than providing pastoral care. Indeed up to 1983 the parish was both a spiritual reality and a temporal reality – a benefice. This background is significant in that it is part of the residual common memory that often inhibits freedom of pastoral action across parish boundaries.

Contemporary approaches to parish focus less on territorial and economic factors than was the case until relatively recently. Pope John Paul II summarised the present thinking when he said: "The parish is not principally a structure, a territory, or a building, but rather, "the family of God, a fellowship of a unifying spirit", "a familial and welcoming home", "the community of the faithful"." Once again the focus is on community and relationships rather than canonical considerations, which often only make sense to the clergy and very little to the regular parishioner. The Pope developed the vision for parish further when he said:

We believe simply that ... the parish has an indispensable mission of great contemporary importance: to create the basic community of the Christian people; to initiate and gather the people in the accustomed expression of liturgical life; to conserve and renew the faith of the people of today; to serve as the school for teaching the salvific message of Christ; to put solidarity in practice and work the humble charity of good and brotherly works."

In the context of the process of clustering this vision is important. The emphasis is on building Christian communities, not safeguarding territory or securing economically viable areas to support a priest. Therefore, it seems to be important that existing communities be supported in their living of their Christian voca-

18. Christiadelos laici, 26
19. Ibid.
tion and that they are not manhandled into arrangements that diminish their sense of community simply to satisfy some other strategy that overlooks the priority of communion as both a social and spiritual reality.

Clustering parishes then is a delicate and sensitive pastoral agenda. It is not a rationalisation process that one might find in business or industry. It is rather an attempt to ensure that local communities are in the best possible relationship with one another in their efforts to be genuine communities of the disciples of Jesus Christ. The process is profoundly relational and grounded in the reality of the Church as a communion of communities. This is not a purely human achievement but is also the work of God’s Holy Spirit whose gifts are generously given to lead all the disciples of Jesus into a deeper fellowship and unity with one another and ultimately with the Triune God.

The bone-structure. Vatican II saw it [the Mass] rightly as the work of the whole Church and for that reason promoted the use of the vernacular, the restoration of the elements of the sacred meal to what had become the simple reenactment of a sacrifice, participation of the whole community in responses and liturgical gestures, and the liturgical adulthood of all the baptized through their involvement as readers and eucharistic ministers, through the reception of Communion in the hand and under both species of bread and wine. When we find our Church seeking to roll back some or all of these developments since Vatican II, we would be mistaken if we think this is just about ‘the dignity of the liturgy’ or the ‘beauty of the Latin.’ This is about the nature of the Church. Here in the liturgy is where our worship is focused, here is where we see the bone-structure of the Church, and here may be where we have to take our stand on what it means to be a living communion. If we can get this right many other details will fall into place; get it wrong and we may be neither living nor a communion.