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Perceptions of Coach Behaviour, Motivational Climate, and Mental Toughness among  
Athletes

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### Abstract

In this study we tested an *a priori* model that included coach behaviour, motivational climate, and mental toughness among 290 athletes. Structural equation modelling demonstrated that supportive coach behaviours were related to a task-involving climate, and that task-involving climates positively associated with mental toughness. The path between supportive coach behaviours and mental toughness was insignificant. When task-involving climate was taken into account, however, supportive coach behaviours were positively associated with task-involving climates, which in turn was positively associated with mental toughness. This study illustrates the importance of coach behaviour in relation to shaping the motivational climate, which in turn may impact on the development of mental toughness among athletes.

*Keywords:* Coaching; Ego-involving; Goal Orientation; Mental Toughness; Motivation; Task-involving.

## 1 INTRODUCTION

2 “The ultimate effects that coaching behaviour exerts are mediated by the meaning that  
3 players attribute to them” (p. 1527) [1].

4  
5 As Smoll and Smith [1] alluded, athlete perceptions of coach behaviour are vital in  
6 determining how coaches influence their athletes. Indeed, coach behaviour influences athlete  
7 development [2], the coach-athlete relationship [3], and anxiety levels [4]. Coach behaviour  
8 is also instrumental in shaping the sporting environment, known as the motivational climate  
9 [5]. Motivational climates are associated with a variety of desirable (e.g., higher competence,  
10 self-esteem, and performance) and undesirable (e.g., negative affect, anti-social moral  
11 attitudes, and maladaptive strategies) consequences [6]. Additionally, scholars [7, 8] also  
12 linked the motivational climate to the development of mental toughness among athletes. In  
13 particular, mastery within the environment fostered the development of mental toughness [7].  
14 To date, however, there are no published studies to quantitatively explore the relationship  
15 between these constructs. In this study we tested an *a priori* model that included coach  
16 behaviour, motivational climate, and mental toughness.

## 17 COACH BEHAVIOUR

18 Coach behaviour refers to how coaches interact with their athletes [9]. Høigaard et al.  
19 [10] reported positive coach behaviours, among a sample of 55 elite Norwegian footballers,  
20 aged between 16 and 34 years. These behaviours included receiving positive feedback,  
21 training and instruction, and allowing team members to make decisions. Athlete preferences  
22 for coach behaviour varied according to the situation, with players preferring more  
23 instruction and training behaviour, positive feedback, democratic behaviour, and social  
24 support after poorer performances compared to when the team were doing well. Chelladurai  
25 [11] found athlete preferences for coach behaviour varied across individuals. Collectively,

1 these results imply that athlete preferences for coach behaviour vary according to the  
2 situation and the individual preferences of the athlete.

3       Nicolas et al. [12] used Côté's Coach Behavioural Scale for Sport (CBS-S) [9], and  
4 categorised coaching behaviours as supportive (e.g., emotional, structural, or instrumental  
5 behaviours) or unsupportive (e.g., shouting, manipulation, threatening, or upsetting to  
6 athletes). This study contained 80 French individual sport athletes, aged from 15 to 33 years,  
7 who competed at various levels and assessed coach behaviours two days before a  
8 competition. Supportive coaching behaviours positively predicted goal attainment. Other  
9 scholars also adapted this two classification system of coach behaviour. Utilising a sample of  
10 274 athletes of varying ability and aged between 16 and 45 years, Nicholls [3] found  
11 supportive coach behaviours were positively associated with the coach-athlete relationship.  
12 Jowett [13] developed the 3+1 Cs model of the coach-athlete relationship. This model  
13 comprises of closeness (i.e., the extent to which the athlete and coach value, support, and care  
14 for each other), commitment (i.e., the intent from both parties to maintain the relationship),  
15 complementarity (i.e., the extent to which the behaviors of the coach and athlete correspond  
16 to each other), and finally, co-orientation (i.e., whether there are common views between the  
17 coach and athlete). Further, Nicholls [3] found that unsupportive coaching behaviours were  
18 negatively associated with complementarity, but positively linked to threat appraisals. The  
19 effects of coach behaviours do not appear limited to influencing psychological states of  
20 athletes either. Keegan and colleagues [5, 14, 15] revealed that the coach behaviours are  
21 instrumental in shaping the motivational climate.

## 22 MOTIVATIONAL CLIMATE

23       The motivational climate, according to Nicholls [16], represents the features that are  
24 most recognised and valued within a particular setting. Indeed, Nicholls [16] identified two  
25 different types of motivational climates, which were referred to as task-involving and ego-

1 involving climates. In a task-involving climate, athletes believe that the purpose of training is  
2 to master skills. In this environment effort and improvement are recognised and rewarded by  
3 the coach. Conversely, in an ego-involving climate, there is a strong focus on ability. Athletes  
4 are encouraged to compete against each other. Coaches reward athletes who outperform  
5 others. Finally, coaches punish mistakes in an ego-involving environment.

6 Coach behaviour is instrumental in shaping the motivational climate [5, 14, 15].  
7 Keegan [14] explored perceptions of the motivational climate among 28 elite sport  
8 performers, who were aged between 15 and 29 years. Giving players the freedom to make  
9 choices positively impacted motivation levels. Conversely, a controlling coaching style style  
10 negatively caused anger, decreased motivation, and damaged the coach-athlete relationship.

11 Quantitative scholarly activity [17] highlighted the possible positive effects of task-  
12 involving climates within a physical education setting among adolescent athletes with a mean  
13 age of 13.9 years. The high-school students exposed to a task-involving climate experienced  
14 higher levels of belief in their ability to perform a triple jump and superior technical  
15 execution than those within an ego-involving group. There were, however, not differences  
16 between those in the task- and ego-involving group in relation to anxiety. Other scholars  
17 found contradictory evidence. In particular, Hogue et al [18] reported that individuals  
18 assigned to a task-involving group experienced significantly less anxiety compare to those in  
19 the ego-involving group. Furthermore, those in the ego-involving group experienced greater  
20 cortisol responses, stress, shame, and self-consciousness, than those in the task-involving  
21 group. These contradictory findings [17, 18] may be due to data being collected in different  
22 settings. This could infer that motivational climate research in physical education settings  
23 might not be generalisable to sporting environments. The aforementioned studies did not  
24 assess the relationship between motivational climate and mental toughness, but there are  
25 empirical [8] and theoretical [19] associations between these constructs.

## 1 MENTAL TOUGHNESS

2           Defining and conceptualising mental toughness is a contentious issue. Gucciardi [20]  
3 stated there are many different definitions of this construct. In their most recent definition,  
4 Gucciardi [20] incorporated previous attempts and defined mental toughness as “a personal  
5 capacity to produce consistently high levels of subjective (e.g., personal goals or strivings) or  
6 objective performance (e.g., sales, race time, GPA) despite everyday challenges and stressors  
7 as well as significant adversities” (p. 28).

8           In addition the numerous definitions of mental toughness [20], there are also many  
9 conceptual models [21-23]. Clough [21] suggested that mental toughness is an extension of  
10 hardiness and includes 4Cs: control (i.e., feeling and acting as if one is influential),  
11 commitment (involving oneself in a group rather than be isolated from the group), challenge  
12 (believing that events are changeable and challenging, rather than threatening), and  
13 confidence (i.e., believing in one’s ability to achieve success). Gucciardi and colleagues [22]  
14 developed their model based on research with Australian Rules football coaches. This model  
15 included behaviours and characteristics associated with mental toughness, along with  
16 situations in which athletes demonstrate their mental toughness. The characteristics of mental  
17 toughness included constructs such as resilience, self-belief, and emotional intelligence.  
18 Behaviours focused on the actions of mentally tough athletes in normal life and in  
19 competition. Finally, situations included players being able to manage internal and external  
20 pressures. More recently, Hardy et al. [23] provided a new conceptualisation of mental  
21 toughness, which is grounded in revised Reinforcement Sensitivity Theory [24], and viewed  
22 this construct as a behaviour. That is, Hardy [23] suggested that athletes demonstrate mental  
23 toughness by achieving personal goals, despite experiencing pressure from a range of  
24 stressors. Although there are different conceptualisations of mental toughness, some  
25 commonalities exist across all conceptual models. In particular, the ability to maintain high

1 standards of performance under pressurised circumstances appears to be a common attribute  
2 of this construct.

3         The literature indicates relationships between mental toughness and the motivational  
4 climate [7, 8], and coach behaviours [22, 25]. With a sample of seven elite athletes, whose  
5 mean age was 33 years, Connaughton et al. [7] revealed that task-involving motivational  
6 climates facilitated the development of mental toughness. With a sample of adolescent cross-  
7 country runners, who had a mean age of 14.39 years, Mahoney [8] found a positive  
8 association between autonomy-supportive environments and mental toughness via  
9 psychological needs satisfaction. Conversely, controlling environments and mental toughness  
10 were negatively and indirectly related to each other through psychological needs satisfaction.  
11 As such, it is still unclear whether there is a direct association between the motivational  
12 climate and mental toughness.

13         In support of Cushion's [2] assertion regarding the role of coaches in developing  
14 athletes, Gucciardi et al. [22] reported that coach behaviour facilitated the development  
15 mental toughness, in an interview study with 11 Australian Rules Football coaches. In a  
16 follow up study, Gucciardi et al. [25] re-interviewed the same coaches [22], but provided  
17 more information on how coaches influenced mental toughness. They reported that the  
18 coach-athlete relationship, coach's philosophy, the training environment, and the strategies  
19 employed by the coach (e.g., developing game awareness) facilitated the development of  
20 mental toughness. Further, negative coach behaviours, such as the coach putting success  
21 before player development impedes mental toughness development. It should be noted that  
22 the research by Gucciardi and colleagues [22, 25] was qualitative, and included coaches who  
23 worked in Australian Rules football. As such, the findings of this study cannot be generalised  
24 to athletes who participate in other sport. It is also unclear how accurate these findings are,  
25 because the accuracy of these coach opinions remains untested among athletic samples.

1 Quantitative research, which contains athletes who participate in different sports, is warranted  
2 verify the generalisability of Gucciardi's findings [22, 25].

### 3 SUMMARY AND HYPOTHESES

4 In summary, coach behaviour is related to motivational climate [5, 14, 15] and mental  
5 toughness [22, 25]. In addition, the motivational climate may facilitate the development of  
6 mental toughness [7, 8]. The relationship between these constructs, however, has not been  
7 quantitatively explored within a single model. We examined an *a priori* model that included  
8 perceptions of coach behaviour, motivational climate, and mental toughness. The  
9 hypothesised paths are depicted in Figure 1, with an unbroken line inferring a positive  
10 relationship and a broken line representing a negative path. We hypothesised a positive path  
11 between supportive coaching behaviours and task-involving climate, but a negative path from  
12 supportive coaching behaviours to task-involving climates. We also predicted that there  
13 would be a negative path from unsupportive coaching behaviours to task-involving climate,  
14 but a positive path to ego-involving climate, based on the findings of previous research [5,  
15 14, 15]. It was hypothesised that there would be a positive path from supportive behaviours to  
16 mental toughness and a negative path from unsupportive coaching behaviours [22, 25].  
17 Finally, we predicted a positive path from task-involving climates to mental toughness, but a  
18 negative path from ego-involving climate to mental toughness, based on previous scholarly  
19 activity [7, 8].

## 20 METHOD

### 21 PARTICIPANTS

22 In order to be considered to take part in this study, participants were required to be  
23 involved in competitive sport. As such, individuals who participated in any type of  
24 competitive sport met the inclusion criteria for this study. Two-hundred and ninety athletes  
25 (227 men), who were aged between 12 and 27 years (mean  $\pm$  SD; age  $18.6 \pm 4.6$  yr)



1 participated in this study. The sample comprised of white ( $n = 275$ ), Afro-Caribbean ( $n = 8$ ),  
2 Asian ( $n = 6$ ), and mixed race ( $n = 1$ ) athletes. These athletes participated at  
3 international/national ( $n = 10$ ), county ( $n = 96$ ), or club ( $n = 184$ ) levels.

#### 4 QUESTIONNAIRES

5         The 47-item Coach Behaviour Scale for Sport (CBS-S) [9] assessed the athletes'  
6 perceptions of seven coach behaviours. In accordance with previous research [3, 11], 39  
7 questions were classified as supportive coaching behaviours, whereas eight questions  
8 assessed unsupportive coach behaviours. Participants responded to the stem "How frequently  
9 do you experience the following coach behaviours?" An example of a supportive coaching  
10 behaviour question was "The coach(es) most responsible for my technical skills gives me  
11 specific feedback for correcting technical errors in my sport." The question "my head coach  
12 intimidates me physically" was an example of an unsupportive coaching behaviour. All  
13 questions were answered on a 7-point Likert-type scale, which ranged from 1 = *Never* to 7 =  
14 *Always*. With a sample of 205 athletes, Côté et al. [9] reported Cronbach alpha coefficients of  
15 between 0.85 and 0.96 for the CBS-S.

16         The Perceived Motivational Climate in Sport Questionnaire-2 (PMCSQ-2) [26]  
17 assessed motivational climate. Participants responded to the stem, "Please think about how it  
18 has felt to play on your sport team throughout this season." This 33-item questionnaire  
19 measured task-involving (e.g., "players feel successful when they improve) and ego-  
20 involving (e.g., "players are encouraged to outplay the other players") motivational climates.  
21 Questions were answered on a 5-point Likert-type scale, anchored at 1 = *Strongly Disagree*  
22 and 5 = *Strongly Agree*. Newton et al. [26] reported Cronbach alpha coefficients of 0.88 for  
23 the task-involving subscale and 0.87 for the ego-involving subscales of the PMCSQ-2.

24         The Mental Toughness Questionnaire-18 (MTQ-18); Clough et al. [21] assessed the  
25 athletes' mental toughness. This questionnaire contains 18 items and measures mental

1 toughness as a unidimensional construct. Recent scholarly activity advocated the  
2 unidimensional measurement of mental toughness [20]. Participants responded to the stem  
3 “Please answer these items carefully, thinking about how you are generally.” Examples of a  
4 question from this questionnaire included “I generally cope well with any problems that  
5 occur” and “However bad things are, I usually feel they will work out positively in the end.”  
6 All questions were answered on a 5-point Likert-type scale, anchored at 1 = *Strongly*  
7 *Disagree* and 5 = *Strongly Agree*. Although there is limited assessment of the validity of the  
8 MTQ-18, Clough et al. [21] found that it correlated very strongly ( $r = .87$ ) with the Mental  
9 Toughness Questionnaire-48 [21]. Perry et al. [27] reported that the MTQ-48 had acceptable  
10 factorial validity among a sample of 8207 participants.

## 11 PROCEDURE

12 Ethical approval was obtained from a departmental ethics committee and then an  
13 information letter was sent to athletes. Consent forms were provided to athletes who were 16  
14 years of age and over, who provided written consent before participating in the study. Assent  
15 forms were distributed to participants who were under 16 years of age, along with consent  
16 forms for parents or guardians. As such, participants under the age of 16 co-signed along with  
17 parent or guardian before taking part in this study. Each participant completed the CBS-S [9]  
18 the PMCSQ-2 [26], and then the MTQ18 [21] in the presence of a trained research assistant  
19 who was able to answer any questions and clarify the meaning of any questions, if required.

## 20 DATA ANALYSIS

21 Data were screened for outliers and normality and internal consistency was assessed  
22 using omega point estimates and bootstrapped confidence intervals [28]. Factorial validity of  
23 each measurement scale was assessed using confirmatory factor analyses. Bivariate  
24 correlations were used to explore relationships between variables. To test the hypothesised *a*  
25 *priori* model, we used structural equation modelling (SEM) with the MLR estimator to guard

1 against departure from multivariate normality, interpreting model fit by avoiding golden  
2 rules[29, 30]. In particular, fit index cutoff values were not used to interpret confirmatory  
3 factor analyses due to the restricted sample size. Rather, we examined standardised parameter  
4 estimates. Factor loadings for CFA were interpreted using Comrey and Lee's [31]  
5 recommendations (i.e.,  $>.71$  = excellent,  $>.63$  = very good,  $>.55$  = good,  $>.45$  = fair and  $>.32$   
6 = poor). To assess mediation, we ran 5,000 bootstrapped samples, which provided standard  
7 errors for confidence intervals [32]

## 8 RESULTS

9 Preliminary analysis found no missing data, outliers, or issues with univariate  
10 normality (skewness  $< 2$ , kurtosis  $< 2$ ). Omega point estimates and confidence intervals using  
11 the MBESS package [33] in R [34] with 1,000 bootstrap samples suggested no issues  
12 regarding internal consistency of any variables (supportive coach behaviour = .91 (95% CI =  
13 .89, .93), unsupportive behaviour = .90 (95% CI = .91, .94), task-involving climate = .92  
14 (95% CI = .91, .94), ego-involving climate = .93 (95% CI = .90, .94), mental toughness = .80  
15 (95% CI = .73, .84). All subsequent analysis was conducted using Mplus 7 [35].

16 To examine the factorial validity of the measures in the sample, a confirmatory factor  
17 analysis was carried out on each measure. The CBS-S presented a model fit of:  $\chi^2(1013) =$   
18  $2780.67, p < .001, CFI = .826, TLI = .814, SRMR = .076, RMSEA = .078$  (90% CI = .074,  
19 .081). All items loaded significantly onto their factor. In total, 41 of the loadings were  
20 excellent, four were very good, one was good, and one item fair. The PMCSQ-2 yielded a  
21 model fit of:  $\chi^2(480) = 1162.61, p < .001, CFI = .834, TLI = .818, SRMR = .060, RMSEA =$   
22  $.070$  (90% CI = .065, .075). All items loaded onto their factor, 14 of which were excellent.  
23 Eleven items presented a very good loading, five were good, and three were fair. The MTQ-  
24 18 presented a model fit of:  $\chi^2(101) = 191.79, p < .001, CFI = .907, TLI = .859, SRMR =$   
25  $.076, RMSEA = .056$  (90% CI = .044, .068). Generally, standardised parameter estimates

1 were low however, with only three items registering as very good, two as good, three as fair,  
2 and five as poor. A further five items loaded below .30.

3           Bivariate correlations presented a positive relationship between mental toughness and  
4 a task-involved climate ( $r = .40$ , 95% CI = .28, .50,  $p < .001$ ) and a negative relationship  
5 between mental toughness and an ego-involved climate ( $r = -.30$ , 95% CI = -.41, -.18,  $p <$   
6 .001). Supportive coach behaviours were positively associated with a task-involved climate ( $r$   
7 = .52, 95% CI = .43, .61,  $p < .001$ ) and mental toughness ( $r = .17$ , 95% CI = .04, .29,  $p < .01$ ),  
8 but negatively associated with an ego-involved climate ( $r = -.22$ , 95% CI = -.33, -.10,  $p <$   
9 .001). Unsupportive coach behaviours were positively associated with an ego-involved  
10 climate ( $r = .49$ , 95% CI = .39, .58,  $p < .001$ ) and task-involved and ego-involved climates  
11 were negatively correlated ( $r = -.49$ , 95% CI = -.60, -.37,  $p < .001$ ).

12           To test the hypothesised *a priori* model, SEM was conducted in two stages. Firstly,  
13 the measurement model was examined and then structural paths added. Regarding sample  
14 size, Bentler and Chou [36] recommended at least five cases per estimated parameter to  
15 satisfactorily test a SEM. To enable this, we used a parcelling technique by collapsing items  
16 from a scale into multiple composites. In a review on this subject, Sterba and MacCullum  
17 [37] identified that parcelling is appropriate when testing relationships between constructs  
18 and item-level factor structure has been verified, as per the present study. To build parcels,  
19 we ran maximum likelihood exploratory factor analyses for each variable in the model,  
20 extracting factors with an eigenvalue greater than one. This resulted in three parcels for  
21 mental toughness, three for ego-involved climate, two for task-involved climate, and five for  
22 supportive coach behaviours. Only one factor could be extracted for the unidimensional  
23 unsupportive coach behaviours. Thus, this variable was included as an observed variable. The  
24 parcelling procedure resulted in a ratio of cases per free parameter of 6.04:1.

1           The measurement model demonstrated good model fit:  $\chi^2(59) = 140.28, p < .001$ , CFI  
2 = .973, TLI = .964, SRMR = .035, RMSEA = .069 (90% CI = .054, .084). Next, structural  
3 paths were added to the model, which yielded a similar model fit:  $\chi^2(69) = 172.47, p < .001$ ,  
4 CFI = .963, TLI = .951, SRMR = .038, RMSEA = .072 (90% CI = .059, .085). Path estimates  
5 are presented in Figure 2. Of note, supportive coach behaviours presented a significant  
6 positive path to task-involved climate ( $\beta = .52, 95\% \text{ CI} = .39, .66, p < .001$ ), which presented  
7 a positive path to mental toughness ( $\beta = .41, 95\% \text{ CI} = .17, .64, p < .001$ ). Bootstrapped  
8 confidence intervals revealed a significant indirect effect from supportive coach behaviours  
9 to mental toughness. Specifically, this relationship was mediated by a task-involved climate  
10 ( $\gamma = .21, 95\% \text{ CI} = .08, .35, p = .001$ ). This is a particularly noteworthy result, as the direct  
11 relationship between supportive coach behaviour and mental toughness was not significant ( $\beta$   
12 =  $-.06, 95\% \text{ CI} = -.25, .13, p = .43$ ).

13           As our sample contained athletes with a broad range of ages, we examined the  
14 measurement and structural model invariance amongst those aged under 18 ( $n = 84$ ) and  
15 those 18 and over ( $n = 206$ ) through multigroup SEM. Invariance was supported if  $\Delta\text{CFI}$  was  
16 less than .01 on increasingly constrained models [38]. Model invariance indicates the  
17 measurement and structural paths are replicated without significant change across different  
18 groups. Firstly, measurement invariance was established by presenting an acceptable model  
19 fit at baseline:  $\chi^2(118) = 253.80, p < .001$ , CFI = .959, TLI = .945, SRMR = .047, RMSEA =  
20 .089 (90% CI = .074, .104). The measurement model was then further examined,  
21 sequentially constraining the factor loadings across subsamples (metric invariance), item  
22 intercepts (scalar invariance), and factor means (residual invariance). Next, we examined the  
23 structural model across groups by adding structural paths to the measurement model and  
24 repeating the process for configural invariance, metric invariance, and scalar invariance. At  
25 this point, the structural paths were constrained to be equal across groups to examine strict

1 structural invariance, which presented an acceptable model fit:  $\chi^2(165) = 337.34, p < .001$ ,  
2 CFI = .950, TLI = .945, SRMR = .097, RMSEA = .085 (90% CI = .072, .098). The results of  
3 the invariance testing are presented in Table 1, and demonstrate no age effect on the model.

4 We then examined if these relationships differed between those scoring high and low  
5 on mental toughness. For this, the sample was split into thirds by mental toughness score. The  
6 middle third was discarded to create a low mental toughness group ( $n = 86$ ) and a high mental  
7 toughness group ( $n = 102$ ). Fisher's  $r$  to  $z$  transformation to examine group differences.  
8 Significant group differences were evident for several relationships (see Table 2). In all  
9 significant  $z$  scores, the high mental toughness group presented a stronger relationship  
10 between variables than the low mental toughness group. Most notably, there was a greater  
11 negative relationship between supportive and unsupportive behaviours, and task- and ego-  
12 involved climates in the high mental toughness group. While there was no relationship  
13 between unsupportive behaviours and mental toughness for the low mental toughness group,  
14 there was a positive relationship observed for the high mental toughness group.

## 15 DISCUSSION

16 In this study we assessed an *a priori* model that included perceptions of coach  
17 behaviour, the motivational climate, and mental toughness. Several of our hypothesised paths  
18 were significant. There was a positive path between supportive coach behaviours and a task-  
19 involving climate, along with a positive path between task-involving climate and mental  
20 toughness. Contrary to our hypotheses, the paths between unsupportive coaching behaviours  
21 and ego-involving climates, and ego-involving climates with mental toughness were not  
22 significant. The age of the athletes did not affect these results.

23 Although there was a positive correlation between supportive coaching behaviours  
24 and mental toughness, which supports Gucciardi's research [22, 25], the path was not  
25 significant. This could imply that Gucciardi's studies [22, 25] may only be relevant among

1 Australian Rules football clubs, or that the coaches overestimated their role in the  
2 development of mental toughness. It should be noted, however, that when task-involving  
3 climate was taken into account, supportive coaching behaviours positively influenced task-  
4 involving climate, which in turn positively influenced mental toughness. This provides  
5 quantitative support for previous qualitative findings by Keegan and colleagues [5, 14, 15]  
6 that coaches shape the climate and provides additional evidence to document the importance  
7 of coach behaviour in shaping the motivational climate. This finding also illustrates that the  
8 way coaches behave and the climate they can create, may directly influence athlete well-  
9 being or ill-being. Research by Hogue [18] found that individuals in a task-involved climate  
10 experienced less anxiety than those in the ego-involved climate, who in turn experienced  
11 more stress, shame, self-conscious, and greater cortisol responses than those in the task-  
12 involved group. It is imperative that coaches adopt positive coach behaviours in order to  
13 foster a task-involving climate.

14 Our findings also provide support for other research linking motivational climate with  
15 the development mental toughness [7, 8]. In light of previous findings and those generated in  
16 this research, it appears that task-involving climates facilitate the development of mental  
17 toughness among athletes. Although this study was not longitudinal, Connaughton [7]  
18 suggested that the exposure to task-involving climates over a pro-longed period fostered the  
19 development of mental toughness. Researchers could monitor the motivational climate and  
20 mental toughness levels over a pro-longed period to test Connaughton's [7] findings  
21 quantitatively. Even though task-involved climates were positively associated with mental  
22 toughness, contrary to our hypotheses, ego-involved climate were not negatively associated  
23 with mental toughness. This would suggest that although the motivational climate is  
24 important for facilitating mental toughness, it may be less influential in hampering or

1 reducing mental toughness levels. Further research is required to assess the impact of ego-  
2 involving climates on mental toughness.

3         In relation to the aforementioned relationship between ego-involving climates and  
4 mental toughness, our hypothesised relationship between unsupportive coaching behaviours  
5 and ego-involving climates were not supported either. This finding could indicate that  
6 negative coach behaviours affect the motivational climate and mental toughness less than  
7 supportive coach behaviours. Indeed, negative coaching behaviours had a weaker association  
8 with the coach-athlete relationship than positive coaching behaviours in a previous study  
9 [39]. Alternatively, the questionnaire we used to assess coach behaviour might not capture all  
10 unsupportive coaching behaviours, as the CBS-S [9] only contained eight items that assessed  
11 unsupportive coaching behaviours. It should also be noted that the CBS-S [9] does not  
12 include unsupportive coach behaviours such as accepting excuses from players, emphasising  
13 player weakness, and not fostering the correct environment, which negatively influence  
14 mental toughness [25]. The CBS-S could be refined to include more items that assess  
15 negative coach behaviours, so that the scale provides a more balanced assessment of coach  
16 behaviours. This may yield more accurate data. Despite our finding, the effects of  
17 unsupportive coaching behaviours should not be dismissed, because these behaviours are related  
18 to enhanced aggression [40]. Our findings might be due to the questionnaire we employed not  
19 fully assessing this construct, and should be interpreted with caution.

20         Although not one of our hypotheses, our data suggests that the mentally tough athletes are  
21 more aware of unsupportive coaching behaviours, compared to less mentally tough athletes.  
22 Mentally tough athletes may view criticism constructively to help them improve their  
23 performance. Indeed, Gucciardi et al. [41] assessed the effects of a psychological skills and  
24 mental toughness training programme among under-15 soccer players. Players in the mental  
25 toughness training group changed how they viewed coach criticism. In particular, these



1 players became more receptive to coach criticism and interpreted it as fostering improvement  
2 rather than a personal attack. Future research could explore this finding in more depth by  
3 assessing perceptions of coach behaviour among people with different levels of mental  
4 toughness. An alternative explanation for this finding is that coaches behave more  
5 unsupportively to athletes who are more mentally tough, in comparison with those who are  
6 less mentally tough. This could be because coaches believe these athletes are able to  
7 handle more abrasive behaviours. Studies that observe coach behaviour in relation to  
8 differential mental toughness levels are warranted.

### 9 LIMITATIONS

10 A limitation of this study is that we did not measure the amount of time the athletes  
11 dedicated to their sport each week. There was a small, but positive correlation between  
12 weekly training time and mental toughness [8] among adolescent cross-country runners.  
13 Unfortunately, this finding emerged after we collected our data. Additionally, our sample  
14 contained many more male than female athletes. It is plausible that the relationships between  
15 mental toughness and coach behaviour or motivational may be affected by the gender of the  
16 athletes. Researchers from workplace psychology found gender differences in leadership  
17 behaviour preferences [42]. As such; our findings may be influenced by the lack of females in  
18 our sample.

### 19 RECOMMENDATIONS

20 In light of the present findings, coaches could shape the motivational climate, and in  
21 particular create a task-oriented climate by engaging in positive coaching behaviours such as  
22 technical advice, mental preparation for athletes, and developing a personal rapport. Our  
23 findings also indicate that supportive coaching behaviours alone will not help facilitate the  
24 development of mental toughness among athletes. However, if coaches develop more positive  
25 coaching behaviours and create a task-involving mastery climate, then mental toughness

1 levels may increase. The literature indicates that coach behaviour [43] and the motivational  
2 climate [18] can be manipulated. Both coach behaviour and the motivational climate have not  
3 been manipulated within the same study. Our findings suggest that a combined intervention  
4 could enhance mental toughness among athletes.

## 5 CONCLUSIONS

6 We found some support for our *a priori* model that included coaching behaviours,  
7 motivational climate, and mental toughness among athletes. Although the path between  
8 supportive coaching behaviours and mental toughness was not significant, when task-  
9 involving climate was taken into account, supportive coaching behaviours positively  
10 influenced task-involving climate, which in turn positively influenced mental toughness. This  
11 study illustrates the importance of coach behaviour on influencing the climate, which in turn  
12 may affect mental toughness levels.

13

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9



## 1 Table 1

2 Measurement and structural model invariance between age groups for under 18 ( $n = 84$ ) and  
 3 18 and over ( $n = 206$ )

Model	$\chi^2$	$df$	$\Delta \chi^2$	$\Delta df$	CFI	TLI	SRMR	RMSEA (90% CI)
<i>Measurement Model</i>								
Configural invariance	253.80*	118	-	-	.959	.945	.047	.089 (.074, .104)
Metric invariance	266.45*	127	12.65	9	.958	.948	.058	.087 (.072, .102)
Scalar invariance	287.15*	136	20.70	9	.954	.947	.061	.088 (.073, .102)
Residual invariance	331.40*	140	44.25	4	.942	.935	.167	.097 (.084, .111)
<i>Structural Model</i>								
Configural invariance	279.88*	138	-	-	.959	.945	.059	.084 (.070, .098)
Metric invariance	293.12*	147	13.24	9	.957	.947	.068	.083 (.069, .097)
Scalar invariance	313.83*	156	20.71	9	.954	.946	.070	.084 (.070, .097)
Structural Invariance	337.34*	165	23.51	9	.950	.945	.097	.085 (.072, .098)

4 *Note.*  $df$  = degrees of freedom, CFI = comparative fit index, TLI = Tucker-Lewis index,  
 5 SRMR = Standardized root mean square residual, RMSEA = Root mean square error of  
 6 approximation. \* $p < .001$ .

7

1 Table 2

2 Comparison between high and low mental toughness groups on observed relationships

Relationship	High MT	Low MT	$z$
Supportive – Unsupportive behaviours	-.25*	.12	-2.53*
Supportive behaviours – Task climate	.58**	.47**	1.02
Supportive behaviours – Ego climate	-.30**	.11	-2.71**
Supportive behaviours – Mental toughness	.12	.10	.14
Unsupportive behaviours – Task climate	-.22*	.13	-2.38*
Unsupportive behaviours – Ego climate	.56**	.52**	.38
Unsupportive behaviours – Mental toughness	.21*	-.03	1.63
Task-involving climate – Ego-involving climate	-.42**	-.21*	-1.58
Task-involving climate – Mental toughness	.11	.17**	-.41
Ego-involving climate – Mental toughness	-.01	-.03	.13

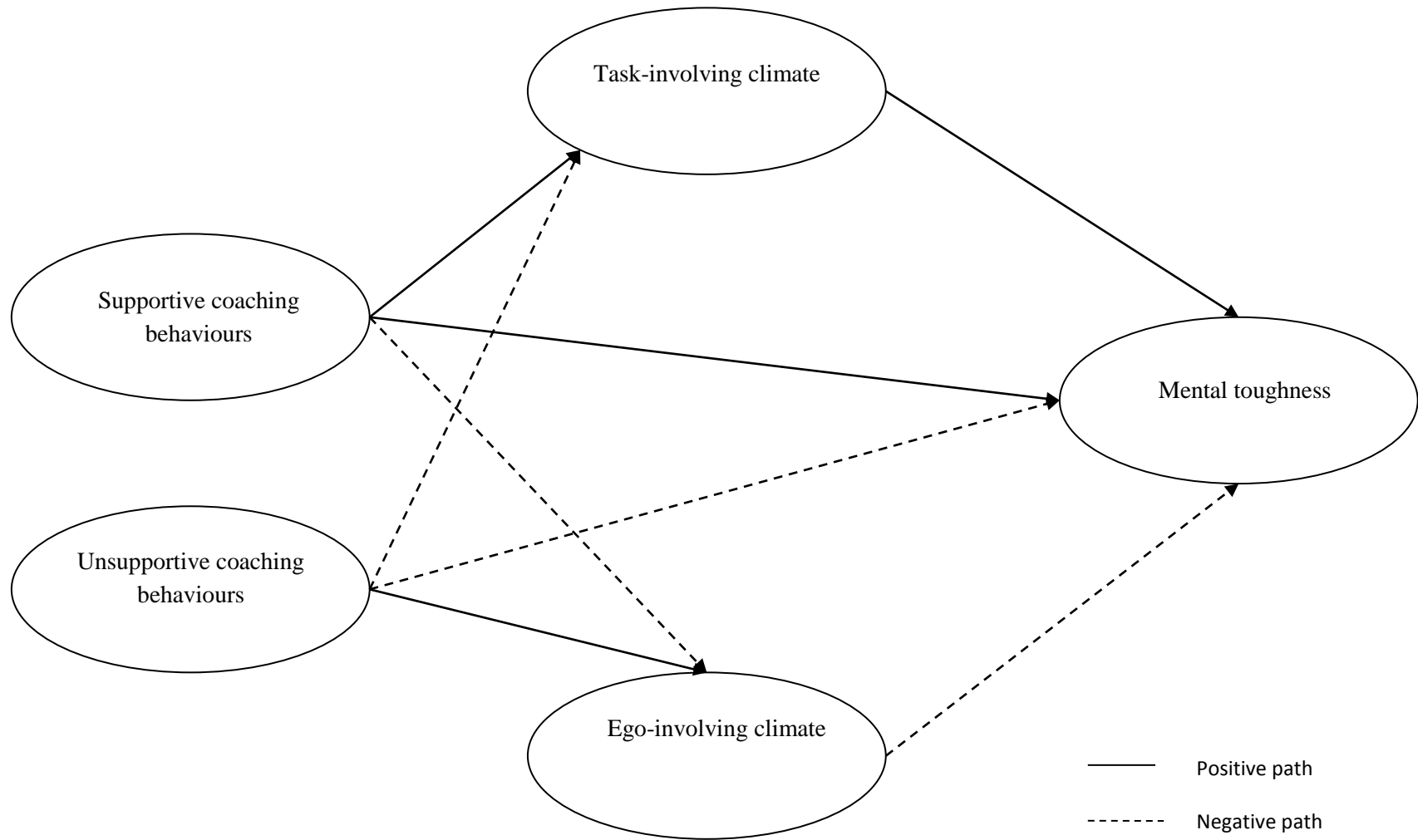
3 *Note.* Value provided in High MT and Low MT column is correlation coefficient ( $r$ ).  $z =$

4 Fisher's  $z$  test of no difference between  $r$  values following  $r$  to  $z$  transformation.

5 \*Statistically significant at  $p < .05$ ; \*\* $p < .01$ .

6

1 **Figure 1.** Hypothesised Paths



1 **Figure 2.** Structural equation model with path estimates

